AT A GLANCE
2017-2018
WE’RE INNOVATING TO MAKE SHARED MOBILITY MORE ENJOYABLE, MORE INCLUSIVE, MORE SUSTAINABLE AND MORE CONNECTED.
PRIORITYING THE WELLBEING OF EACH PASSENGER BY MAKING SHARED MOBILITY A MORE PLEASANT EXPERIENCE — THAT’S THE AMBITION THAT DRIVES US EVERY DAY AT KEOLIS.

To achieve this, we’re applying our rigorous standards as a pioneer of shared mobility and our expertise as an operator and integrator of all modes of transport. We’re working hard with local decision makers and other stakeholders to develop tailored mobility solutions that meet the needs and expectations of citizens, and provide an attractive alternative to personal cars.

Our vision is to deliver the kind of shared mobility that energises development in each region and addresses the major economic, social and environmental challenges both for today and tomorrow, to benefit the three billion passengers that we carry each year — and for all other citizens.
A GLOBAL PLAYER
IN EVERYDAY MOBILITY
3 BILLION
PASSENGERS CARRIED ANNUALLY
IN 16 COUNTRIES

GLOBAL LEADER
IN TRAM OPERATIONS
with 800Km OF LINES

21,500 BUSES AND COACHES
including 605 ELECTRIC OR HYBRID VEHICLES

NO.1 WORLDWIDE
IN AUTOMATED METROS
with 230Km OF LINES

LEADER
IN PRIVATE DRIVER SERVICES
with LeCab in Paris

90,000 PASSENGERS CARRIED BY ALL-ELECTRIC AUTONOMOUS SHUTTLES
and 33,000km clocked up

NO.1 IN MEDICAL TRANSPORT
in France

5,500Km OF RAIL TRACK
across 11 NETWORKS

5 SEA AND RIVER FERRY NETWORKS
in France and Australia

210,500 PARKING SPACES
managed in France and Belgium including 50,000 on-street

20,000 BICYCLES
in France and the Netherlands

NO.1 IN URBAN CABLE CAR OPERATIONS
in France
ANCHORED IN DIALOGUE, LISTENING AND TRANSPARENCY, THE STRONG, TRUST-BASED PARTNERSHIPS WE DEVELOP WITH PUBLIC TRANSPORT AUTHORITIES ARE A HALLMARK OF OUR BRAND AND A SOURCE OF ADDED VALUE FOR CUSTOMERS. THIS APPROACH IS FORMALLY SET OUT IN OUR CHARTER OF COMMITMENTS.

01 CONTINUOUS IMPROVEMENT
Implement KeoLife programme at all subsidiaries focusing on responsible, continuous improvement to strengthen the reliability, quality and accessibility of its services. In doing so, Keolis pledges to provide transport authorities with an efficient and responsive approach that raises satisfaction levels and earns their lasting trust.

02 SAFETY
Work with each subsidiary to implement effective safety policies aiming at ‘zero accidents’ for passengers, employees, people who live close to our transport networks, and all other relevant stakeholders.

03 UNDERSTANDING CHANGING LIFESTYLES
Provide public transport authorities with insight gathered by Keoscopie into local travel habits and preferences to help them make informed choices and decisions.

04 COMMUNITY ENGAGEMENT
Meet the transport needs and expectations of communities by drawing on our regional presence and local knowledge.
05 INNOVATION AND CO-CREATION
Work together with stakeholders and innovative startups to develop smart and sustainable transport solutions.

06 ENVIRONMENTAL AND SOCIAL RESPONSIBILITY
Work with local decision makers to develop and promote sustainable transport systems, and continuously strive to provide energy efficient and socially responsible services for passengers and local communities.

07 DIALOGUE
Convene a stakeholder committee meeting, led by the Group’s Executive Chairman, at least once a year to foster and promote sustainable transport solutions.

08 RESPONSIVENESS
Deploy the best solution by the right people, at the right time, to meet local transport authority needs.

09 EVALUATION
Gather annual feedback from public transport authorities on how they perceive their partnership with Keolis and work together to identify areas for improvement.

COMMITMENT TO TRANSPORT AUTHORITIES

AT A GLANCE 2017-2018
LAUNCHED IN 2013, THE KEOLIFE CONTINUOUS IMPROVEMENT PROGRAMME PROVIDES A SHARED FRAMEWORK TO EMPOWER ALL KEOLIS SUBSIDIARIES TO RAISE PERFORMANCE FOR THE BENEFIT OF PASSENGERS AND TRANSPORT AUTHORITIES ALIKE.

THE 7 KEOLIFE WORKSTREAMS

- Passenger and employee safety
- Customer experience
  (“Thinking like a Passenger”)
- Partnering with public transport authorities
- Economic performance
- Operational excellence
- Employee engagement
- Corporate social responsibility
Shaped around seven workstreams, the KeoLife programme is implemented at each of our 300 subsidiaries. Each workstream encompasses focus areas and a set of shared standards and KPIs defined by the Group’s businesses. Self-assessment tools enable each subsidiary to gauge how well it’s doing and identify strengths and avenues for improvement against performance targets and the local business environment. KeoLife provides the framework for structuring these initiatives, allowing individual subsidiaries to build specific action plans and track progress.

Reflecting our “One Keolis” vision, KeoLife also has a collaborative dimension, encouraging subsidiaries to share best practices and draw inspiration from each other’s successful experiences to hone their own actions and resolve issues.

KeoLife is a powerful, unifying lever, helping us to engage all employees on all aspects of the programme. The annual KeoLife Week is a chance for our subsidiaries to spotlight their performance achievements by hosting local events. Most of these bring together public transport authorities and passengers, further strengthening partnerships between Keolis teams and their stakeholders. In 2017, there were 450 such events held around the world.

KeoLife has now become a recognised differentiator for Keolis. For example, it was a decisive factor in our successful bid to operate the Manchester tram network in the UK, impressing the public transport authority with a highly structured bidding process and the ability to share KPIs for each workstream.
A YEAR OF SUSTAINED GROWTH

REVENUE
In billions of euros

2016 5.075
2017 5.399

+6.4%

NET INCOME – GROUP SHARE
In millions of euros

2016 45
2017 51

+13.1%

REVENUE GROWTH IN 10 YEARS

GROUP
x 2.7

INTERNATIONAL
x 6.6

FRANCE
x 1.8

BREAKDOWN OF CAPITAL
As a percentage

70% SNCF
30% Caisse de dépôt et placement du Québec
**RECURRING EBITDA**
In millions of euros

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>2016</td>
<td>313</td>
<td>342</td>
</tr>
<tr>
<td>2017</td>
<td>342</td>
<td>371</td>
</tr>
</tbody>
</table>

+9.4%

**DEBT LEVERAGE**
Calculated as the net debt to EBITDA ratio

2.4x

**BREAKDOWN OF REVENUE**
As a percentage of total business

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>France</td>
<td>57%</td>
<td>43%</td>
</tr>
<tr>
<td>International</td>
<td>43%</td>
<td>57%</td>
</tr>
</tbody>
</table>

**IN FRANCE**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Urban</td>
<td>59.4%</td>
<td>58.1%</td>
</tr>
<tr>
<td>Suburban</td>
<td>19.7%</td>
<td>19.2%</td>
</tr>
<tr>
<td>Paris region</td>
<td>12.7%</td>
<td>13.0%</td>
</tr>
<tr>
<td>EFFIA Stationnement</td>
<td>5.0%</td>
<td>5.3%</td>
</tr>
<tr>
<td>Kisio</td>
<td>1.8%</td>
<td>1.7%</td>
</tr>
<tr>
<td>New mobility solutions</td>
<td>0.4%</td>
<td>1.8%</td>
</tr>
<tr>
<td>Other</td>
<td>1.0%</td>
<td>0.9%</td>
</tr>
</tbody>
</table>

**INTERNATIONAL**

<table>
<thead>
<tr>
<th></th>
<th>2016</th>
<th>2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Continental Europe</td>
<td>49.0%</td>
<td>48.1%</td>
</tr>
<tr>
<td>North America</td>
<td>23.9%</td>
<td>24.1%</td>
</tr>
<tr>
<td>Australia</td>
<td>21.0%</td>
<td>21.1%</td>
</tr>
<tr>
<td>United Kingdom</td>
<td>5.9%</td>
<td>6.5%</td>
</tr>
<tr>
<td>Asia, Middle East</td>
<td>0.2%</td>
<td>0.2%</td>
</tr>
</tbody>
</table>
In 2017, Keolis retained or earned the trust of several public transport authorities in France, with contract renewals in Lille, Rennes, Caen, Dijon, Amiens and Quimper, along with Fileo — Europe’s largest on-demand transport service that serves the Paris-Charles de Gaulle Airport area — plus contract wins in Besançon and Bayonne-Biarritz. These successes illustrate our ability to develop cost-effective, tailored mobility solutions that meet the needs of each and every community. Keolis also pursued growth in the parking market through our EFFIA subsidiary, with new contracts in Nantes, Nice and Tain-L’Hermitage in France.

**LEADING THE CHARGE IN ELECTRIC-POWERED MOBILITY**

Keolis increased the number of electric buses on its networks to support transport authorities in their transition to cleaner operations. In Orléans, a full-scale pilot of all-electric buses began in May 2017, followed by similar operations in Lyon, Rennes and in the Paris region on the Versailles-Vélizy route. Keolis is also partnering the authorities in Bayonne and Amiens to prepare the launch of France’s first all-electric bus rapid transit service in 2018.

**PIONEERING NEW MOBILITY SOLUTIONS**

In Lyon, Keolis celebrated the first anniversary of the autonomous, fully electric shuttle service that operates seven days a week in the Confluence eco-district. We’re currently leveraging this unique expertise for a pilot of
autonomous shuttles in the Paris-La Défense business district to hone the technology involved and fine-tune operational aspects.

LEADING MEDICAL TRANSPORT OPERATOR

In 2017, Keolis formed Keolis Santé by partnering with three major players in the French medical transport sector: Intégral and Douillard in July, then JUSSIEU secours France in December. These alliances make this new subsidiary the market leader, with 2,200 vehicles and over 4,000 employees. Operating throughout the country, Keolis Santé is keen to raise professional standards across the medical transport sector, with a commitment to delivering a better service for patients, while enabling healthcare authorities to make cost savings.
FROM BUSES AND TRAMS TO TRAINS AND PARKING, KEOLIS STRENGTHENED ITS POSITIONS IN ALL MARKETS AND COUNTRIES IN CONTINENTAL EUROPE WHERE IT BEGAN OPERATING NEARLY 20 YEARS AGO.
OUR SUCCESSES

BELGIUM
EFFIA acquired two Belgium-based companies: Alfa Park, which operates 15 car parks and sites with on-street parking in Flanders, Wallonia and the Brussels region, offering more than 8,000 car park spaces, and Parkeren Roeselare (19,500 spaces). This is our subsidiary’s first expansion in the parking market outside France and the first step in its international growth strategy. In addition, Keolis Belgium acquired the Liege-based bus company Autobus Liégeois (36 buses).

DENMARK
In 2017, Keolis began operating the new light rail network in Aarhus, the second-largest city in Denmark, after winning the contract in June 2015. This is the country’s first light-rail service, and the project has been entrusted to Keolis. It’s a great success, which enables the Group to consolidate our presence in Scandinavia and strengthen our global leadership in tram operations, with 22 networks in nine countries and 270 million people carried in 2017.

GERMANY
Keolis Deutschland began operations of the Teutoburger-Wald-Netz regional train network in North Rhine-Westphalia, Germany’s most densely populated region, with a population of 18 million. The 500-kilometre network strengthens Keolis’ position in the German rail market.

NETHERLANDS
Our Dutch subsidiary Keolis Nederland began operating its second regional train network in the province of Overijssel. The 81-kilometre network addresses the mobility needs of 1.2 million people. Keolis Nederland also got its contract underway to operate the bus network in Almere, near Amsterdam. The 60-kilometre network consists of 14 lines. Seven of these are 24/7 bus rapid transit (BRT) lines, which offer many of the benefits of a metro system and cover 85% of the network.

MOBILITY AS A SERVICE
Keolis has developed the first “Mobility as a Service” (MaaS) app in the Netherlands with helloGo, a complete digital mobility solution, which enables passengers to plan their journeys across all available modes of public and private transport (bus, train, bicycle, taxi, car rental and more) and then book and pay online.

THE PLATFORM IN NUMBERS

<table>
<thead>
<tr>
<th>Present Since</th>
<th>Employees</th>
<th>Trains</th>
<th>Tramways</th>
<th>Buses</th>
<th>Taxis</th>
<th>Bicycles</th>
<th>Million Passengers Carried in 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>1999 (Netherlands)</td>
<td>13,300</td>
<td>116</td>
<td>54</td>
<td>5,400</td>
<td>41</td>
<td>360</td>
<td>430</td>
</tr>
</tbody>
</table>

AT A GLANCE 2017-2018

13,300 employees
5,400 buses
430 million passengers carried in 2017
116 trains
54 tramways
360 bicycles
41 taxis

15
PRESENT IN THE UK FOR OVER 20 YEARS, KEOLIS HAS ONCE AGAIN DEMONSTRATED IN 2017 ITS UNRIVALLED EXPERTISE IN THE MANAGEMENT OF HEAVY TRANSPORT MODES.

OUR SUCCESSES

SUBURBAN MOBILITY
In partnership with Network Rail and Siemens, Keolis is currently working on the Thameslink franchise, which will provide 50% more passenger capacity on trains on the Govia Thameslink Railway network that crosses London from north to south. State-of-the-art traffic management and passenger information systems are also part of this €7.4 billion programme. By 2019, up to 24 trains an hour will cross London during peak periods, along with new connections between the Thameslink, Great Northern and Crossrail networks.

TRAM OPERATIONS
KeolisAmey won the contract to operate and maintain Greater Manchester’s Metrolink tram network, the largest light rail system in the United Kingdom. The new contract, which began in July 2017, will run for 10 years. Serving 93 stops in the city centre, outlying districts and Manchester Airport via seven lines along 96km of
track, Metrolink caters for more than 41 million journeys a year. Since KeolisAmey began operating the network, passenger satisfaction has reached a record 90%. As for the tram network in Nottingham operated by Keolis’ joint venture Tramlink Nottingham (with Wellglade Limited), the overall satisfaction has reached 94%, and 99% of customers would recommend the network to a friend or a family member.

AUTOMATED METROS
KeolisAmey, which began running the Docklands Light Railway (DLR) in London in 2014, received three accolades in 2017. The first was for ‘Excellence in Technology – Rolling Stock’ at the London Transport Awards, the second for ‘Corporate Social Responsibility’ at the UK Rail Industry Awards, and the third for a ‘Significant Safety Initiative’ at the Light Rail Awards. In addition, DLR boasts three levels of certification: ISO 14001 (environment), ISO 9001 (quality) and OHSAS 18001 (occupational health and safety).

NEW MOBILITY SOLUTIONS
Keolis conducted the first trial in the UK of a fully electric autonomous shuttle at the Queen Elizabeth Olympic Park in London. During the month-long pilot, visitors to the park were able to try out this innovative eco-friendly and safe solution covering the ‘first and last mile’.

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THE PLATFORM IN NUMBERS

<table>
<thead>
<tr>
<th>Present for over</th>
<th>20 Years</th>
</tr>
</thead>
<tbody>
<tr>
<td>Around</td>
<td>2,000 Employees (excluding minority share)</td>
</tr>
<tr>
<td>Regional Trains</td>
<td>948</td>
</tr>
<tr>
<td>Metro Trains</td>
<td>50</td>
</tr>
<tr>
<td>Trams</td>
<td>157</td>
</tr>
<tr>
<td>Million Passengers Carried in 2017</td>
<td>700</td>
</tr>
</tbody>
</table>

(1) 13,300 employees in total across the franchises.
KEOLIS was awarded a major contract in the County of Los Angeles, USA, in 2017, and also implemented a raft of new projects focusing on better network performance and forward planning to meet future shared mobility requirements.
OUR SUCCESSES

SUSTAINABLE MOBILITY
In the United States, Keolis Transit America was chosen by Foothill Transit to operate and maintain the Los Angeles County bus network, which runs a fleet of 147 vehicles, including 14 all-electric buses. Under the terms of the eight-year contract, Keolis will support Foothill Transit, which is fully committed to sustainability, in working toward its goal of having a 100% electric bus fleet by 2030.

NEW MOBILITY SOLUTIONS
After a showcase and demo at the 2017 Consumer Electronics Show (CES) in Las Vegas, Keolis and Navya began a one-year trial of a fully-electric autonomous shuttle service in Las Vegas. This is the world’s first autonomous shuttle to operate a regular service in open traffic.

INNOVATION TO IMPROVE OPERATIONAL PERFORMANCE
Keolis Commuter Services (KCS) introduced an automatic passenger counting system (APC) on the MBTA commuter rail network, which operates across the Greater Boston region, as a way to efficiently track passenger flows, identify high volume stations and deliver a service that meets the needs of its passengers. The same digital technology is also used to measure temperature, vibration and other rolling stock variables to help improve passenger comfort, operations and maintenance. Thanks to the commitment of our teams at KCS over the past year, we performed well on all our key performance indicators and revenue was up by 6.7% compared to 2016.

PARTNERING FOR THE MOBILITY OF THE FUTURE
Keolis signed a five-year strategic partnership in October 2017 with the Institute for Data Valorisation (IVADO) in Montreal, Canada, to develop innovative urban mobility solutions through the use of big data. Founded by HEC Montreal, Polytechnique Montréal and the Université de Montréal, IVADO is one of the largest scientific communities specialising in big data analytics.
OUR SUCCESSES

TRAM OPERATIONS
Our Australian subsidiary Keolis Downer, which has operated Melbourne’s Yarra Trams franchise since 2009, had its contract renewed for another seven years. Yarra Trams is the largest tram network in the world, with 250km of double track, 25 tram routes and over 200 million passengers a year.

MULTIMODAL JOURNEYS
Under a new 10-year contract, Keolis Downer began the operation and maintenance of the integrated public transport network in the city of Newcastle, covering buses, ferries, on-demand transport and, starting in 2019, the new tram network. This was the first multimodal contract in Australia to be awarded to a private operator.
NEW MOBILITY SOLUTIONS
Keolis Downer piloted a real-time on-demand service in Newcastle and the suburbs of Sydney. Customers can book a ride from their home or nearest pickup point. The system then instantly matches them with a dynamically routed vehicle and other passengers going in their direction, with no detours or waiting times, connecting them seamlessly with the fixed-route public transport network. This new solution, developed in partnership with the startup VIA, allows passengers to book and pay for their journeys online, even at the last minute.

RECOGNITION
In 2017, the ‘G:link’ Gold Coast network, operated by Keolis Downer in Australia, became the first tram network in the world to achieve ISO 55001 certification for excellence in asset management. The subsidiary also began passenger service on the new extension to G:link, which increases the network’s total length from 13km to 20km. The opening took place ahead of the Commonwealth Games in April 2018.

THE PLATFORM IN NUMBERS

<table>
<thead>
<tr>
<th>Present Since</th>
<th>Employees</th>
<th>Trams</th>
<th>Buses</th>
<th>Million Passengers Cared in 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>2009</td>
<td>4,000</td>
<td>506</td>
<td>1,200</td>
<td>250</td>
</tr>
</tbody>
</table>
MIDDLE EAST AND ASIA

FROM INDIA AND CHINA TO QATAR, KEOLIS PURSUED ITS DEVELOPMENT IN REGIONS WHERE THE NEED FOR PUBLIC TRANSPORT IS GROWING EXPONENTIALLY.
OUR SUCCESSES

INDIA
In November 2017, Keolis successfully opened the initial 30-kilometre section of a new automated metro network in Hyderabad, India, carrying 220,000 passengers on the first two days of operation. Once complete, the 68-kilometre network will be India’s second largest metro network. It is expected to carry 1.3 million passengers daily when fully operational. The Hyderabad Metro will help reduce road congestion and boost the local economy in a city of nearly 10 million people.

CHINA
In October 2017, Shanghai Keolis, the joint venture set up in June 2014 between Shanghai Shentong Metro and Keolis, was awarded the contract to operate the future automated metro line at Shanghai Pudong International Airport. The new line — which has an expected daily ridership of 250,000 passengers — will be 7.8 kilometres long and operate 24/7, with a train every four minutes during peak periods. Service is scheduled to begin in June 2019. This 20-year contract is the second automated metro project awarded to Keolis in China, following the fully-automated Pujiang metro line, Shanghai’s first fully automated metro line, which entered commercial service in March 2018.

QATAR
Qatar Rail, the national public transport operator, awarded RKH Qitarat, the joint venture between Keolis, RATP Dev and local company Hamad Group, the operations and maintenance contract for the automated metro and tram networks of the capital Doha and the city of Lusail. The Doha Metro will be fully automated, with 75km of track and three lines, one serving the Lusail City International Airport. The Lusail light rail network will cover 18km of track and consist of four lines. This project is part of Qatar’s ambition to become one of the world’s leading smart cities.
OUR REFERENCES

KEOLIS, A GLOBAL LEADER IN PUBLIC PASSENGER TRANSPORT, OPERATES AND MAINTAINS URBAN, SUBURBAN AND INTERCITY NETWORKS FOR 300 PUBLIC TRANSPORT AUTHORITIES. WE CURRENTLY OFFER A TOTAL OF TEN DIFFERENT TRANSPORT MODES AND TAKE OUR MULTIMODAL EXPERTISE ALL AROUND THE WORLD.

**METROS**

**PIONEER AND GLOBAL LEADER IN AUTOMATED METROS • 320KM**

(in operation or under construction)

**Networks in service**

Shanghai (China), Lille and Rennes (France), Hyderabad (India), London (United Kingdom)

**Networks under construction**

Shanghai Pudong International Airport (China), three lines in Doha (Qatar)

**TRAMS**

**WORLD LEADER • 930KM**

(in operation or under construction)

Melbourne, the world’s largest tram network • 250km

Greater Manchester, the UK’s largest tram network • 96km

Aarhus, Denmark’s first light-rail network

**22 networks worldwide**

12 networks in France: Angers, Bordeaux, Brest, Caen, Dijon, Le Mans, Lille, Lyon, Orléans, Paris region (Transkéo tram-train), Strasbourg, Tours

7 networks worldwide: Gold Coast and Melbourne (Australia), Aarhus (Denmark), Bergen (Norway), Porto (Portugal), Manchester and Nottingham (United Kingdom)

3 networks under construction: Newcastle (Australia), Waterloo (Canada), Lusail (Qatar)
**Buses and Coaches**

*21,500 Vehicles Worldwide*

1,217 running on natural gas, including
428 with a fraction of biogas • 242 electric and
363 hybrid • 517 biogas-powered vehicles

**Urban and Intercity**

Australia (Adelaide, Brisbane, Newcastle, Perth)
Belgium (Antwerp, Bruges, Brussels, Charleroi,
Ghent, among others)
Canada (Province of Quebec)
Denmark (Aalborg, Copenhagen, Odense, among others)
France (Aix-en Provence, Amiens, Bayonne,
Beaune, Bordeaux, Caen, Chaumont, Dijon, Lille, Lyon,
Montargis, Morlaix, Obernai, Pontarlier, Quimper,
Rennes, Sarrebourg, Toul)
Netherlands (Almere, Province of Utrecht)
Sweden (Borlänge, Falun, Gothenburg, Jönköping,
Karlstad, Stockholm)
United States (California, Florida, Nevada)

**Bus and Coach Rapid Transit**

Beauvais-Amiens, Franche-Comté, Loire-Atlantique,
Metz, Nîmes, Rennes, Tours, among others (France);
Almere (Netherlands); Las Vegas (United States)

**Airport shuttles**

Bordeaux, Le Bus Direct – Paris Aéroports, Marseille,
Montpellier (France); Fort Lauderdale airport shuttles
(United States)

**Medical Transport**

*The Leading Medical Transport Operator in France*

2,200 vehicles • 4,000 ambulance staff •
200 JUSSIEU Secours centres in France

**Trains**

*5,575km of track operated*

**1,290 Trains**

**11 Regional Rail Networks**

Germany: Hellweg-Netz, Ostwestfalen-Lippe-Netz,
Maas-Rhen-Lippe-Netz, S-Bahn-Rhein-Ruhr,
Teutoburger-Wald-Netz
United States: Boston, Washington DC
France: Blanc Argent
Netherlands: Province of Overijssel, Twente
United Kingdom: Govia Thameslink Railway,
London Midland(1), Southeastern

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(1) Until December 2017.
SEA AND RIVER SHUTTLES
Newcastle (Australia); Bayonne, Bordeaux, Lorient and off the coast of Finistère (France)

PARKING
210,500 SPACES
managed in France and Belgium, including:
50,000 ON-STREET SPACES
NO. 2 FOR PARKING IN FRANCE
NO. 1 FOR TRAIN STATION AND HOSPITAL CAR PARKS IN FRANCE
400 parking spaces operated in 185 towns and cities across France and Belgium • 25,000 park-and-ride spaces (P+R): Clermont-Ferrand, La Rochelle, Maubeuge, Pontault-Combault, Vitré, among other

AUTONOMOUS SHUTTLES
90,000 PASSENGERS CARRIED AND 33,000KM CLOCKED UP
Regular services
Lyon, Paris and Las Vegas
Demonstrations and trials
Melbourne (Australia), Montreal (Canada), Aalborg (Denmark), Paris-La Défense, Strasbourg (France), Barcelona (Spain), London (United Kingdom), Atlanta (United States)

BICYCLES
OVER 20,000 BICYCLES IN FRANCE AND THE NETHERLANDS (self-service, long-term rental, electrically assisted)
France: Agen, Amiens, Arras, Bayonne, Blois, Bordeaux, Brest, Caen, Châlons, Chaumont, Dijon, Laval, Le Mans, Lille, Marmande, Metz, Montargis, Nevers, Nîmes, Obernai, Orléans, Pau, Quimper, Rennes, Sarrebourg, Tours, Versailles
Netherlands: Utrecht, Veluwe

ON-DEMAND TRANSPORT
Newcastle, Sydney (Australia); Aix-en-Provence, Arras, Bassin de Pompey, Bordeaux, Calvados, Dijon, Dreux, Île-de-France, Lille, Orléans, Roissy, Rouen, Saintes, Vesoul (France)

CAR SHARING
Arras, Bordeaux, Lille, Metz, Orléans, Rennes (France)

CARPOOLING
Bordeaux, Châlons-en-Champagne, Dijon, Lille, Rennes (France)

SHARED PRIVATE DRIVER SERVICES
LEADER IN PARIS WITH LECAB
800,000 PASSENGERS IN 2017

URBAN CABLE CAR
FRANCE’S FIRST URBAN CABLE CAR SYSTEM INAUGURATED IN BREST, IN NOVEMBER 2016
800,000 passengers in 2017

PARKING
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managed in France and Belgium, including:
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Netherlands: Utrecht, Veluwe

ON-DEMAND TRANSPORT
Newcastle, Sydney (Australia); Aix-en-Provence, Arras, Bassin de Pompey, Bordeaux, Calvados, Dijon, Dreux, Île-de-France, Lille, Orléans, Roissy, Rouen, Saintes, Vesoul (France)

CAR SHARING
Arras, Bordeaux, Lille, Metz, Orléans, Rennes (France)

CARPOOLING
Bordeaux, Châlons-en-Champagne, Dijon, Lille, Rennes (France)

SHARED PRIVATE DRIVER SERVICES
LEADER IN PARIS WITH LECAB
800,000 PASSENGERS IN 2017

URBAN CABLE CAR
FRANCE’S FIRST URBAN CABLE CAR SYSTEM INAUGURATED IN BREST, IN NOVEMBER 2016
800,000 passengers in 2017